

Stuart Rosenbaum
Palm Harbor, FL 34683

19 October 2021

Arnie Wensinger
Chief Legal & Business Officer
In and Out Burger
4199 Campus Drive, 9th Floor
Irvine, CA 92612

Dear Arnie,

I just read an article which reflected your distaste for SF's vaccine mandate and your company's unwillingness to act as the vaccine police. All I can say is THANK YOU.

There's a vast movement brewing nationwide to kill these massively counterintuitive and unproductive mandates. In and Out Burger is the first company I'm personally aware of to publicly call shame on a government entity for instituting such despicable rules.

I live in Florida, not in the west, however I suddenly feel quite a craving for your delicious In and Out Burgers (and fries) and so do about a million of my closest friends. Maybe I can buy some on-line?

Please let the rest of the Executive Management team at In and Out Burger know that you're now getting fan mail and that you'll probably get a lot more.

Sincerely,

A handwritten signature in black ink that reads "Stu Rosenbaum". The signature is fluid and cursive, with a long horizontal line extending to the right.

Stu Rosenbaum
Palm Harbor, FL